

Financial Report DfS 2017

I - Programmes					
1. Dialogue for Stability country programmes					
1.1 Burundi		Budget (incl roll over) 2017	Actuals 2017	Difference	
	objective 1 (system)	€ 88.733	€ 44.425		
	objective 2 (actor)	€ 88.977	€ -		
	objective 3 (culture)	€ 12.324	€ -		
	objective 4 (gender equality & inclusion)	€ 55.458	€ -		
	Programme monitoring	€ 13.049	€ -		
	Capacity building for PM&E	€ 10.000	€ 20.573		
	Local Office Costs Partner/Country Office	€ 19.588	€ 30.191		
	Total country budget	€ 288.128	€ 95.189		
	Direct Staff Costs NIMD	€ 47.462	€ 50.291		
	Total budget	€ 335.590	€ 145.480	€ -190.111	-57%
1.2 Colombia		2017	2017		
	objective 1 (system)	€ 35.651	€ 16.099		
	objective 2 (actor)	€ 51.248	€ 15.662		
	objective 3 (culture)	€ 66.845	€ 48.383		
	objective 4 (gender equality & inclusion)	€ 17.825	€ 5.917		
	Programme monitoring	€ 10.000	€ 13.317		
	Capacity building for PM&E	€ 28.000	€ 30.184		
	Local Office Costs Partner/Country Office	€ 20.296	€ 131.990		
	Total country budget	€ 229.865	€ 261.552		
	Direct Staff Costs NIMD	€ 39.882	€ 49.921		
	Total budget	€ 269.747	€ 311.472	€ 41.725	15%
1.3 South Sudan		2017	2017		
	conference				
	peer exchange				
	programme monitoring				
	Capacity building for PM&E				
	Total country budget				
	Direct Staff Costs NIMD				
	Total budget	€ -	€ -	€ -	0%
1.4 Tunisia		2017	2017		
	objective 1 (system)	€ 16.498	€ 6.477		
	objective 2 (actor)	€ 131.101	€ 56.684		
	objective 3 (culture)	€ 13.287	€ 6.058		
	objective 4 (gender equality & inclusion)	€ 7.010	€ 3.191		
	Programme monitoring	€ 14.800	€ 1.511		
	Capacity building for PM&E	€ 2.700	€ 2.986		
	Local Office Costs Partner/Country Office	€ 11.450	€ 59.718		
	Total country budget	€ 196.846	€ 136.625		
	Direct Staff Costs NIMD	€ 31.806	€ 34.853		
	Total budget	€ 228.653	€ 171.477	€ -57.175	-25%
1.5 Ukraine		2017	2017		
	objective 1 (system)	€ 29.881	€ 26.319		
	objective 2 (actor)	€ 23.905	€ 10.701		
	objective 3 (culture)	€ 49.802	€ 54.492		
	objective 4 (gender equality & inclusion)	€ 16.933	€ 21.025		
	Programme monitoring	€ 8.000	€ -		
	Capacity building for PM&E	€ 19.000	€ -		
	Local Office Costs Partner/Country Office	€ 21.596	€ 78.935		
	Total country budget	€ 169.117	€ 191.472		
	Direct Staff Costs NIMD	€ 23.978	€ 25.939		
	Total budget	€ 193.095	€ 217.411	€ 24.315	13%
1.6 Exploratory countries		2017	2017		
	Israel/Palestinian territories				
	Jordan (1.6 a)				
	Kurdistan				
	Lebanon (1.6 b)				
	Total country budget				
	Direct staff				
	Total Budget	€ -	€ -	€ -	0%

Because of the complex political situation in Burundi, several planned activities were cancelled and/or postponed. The country team has mitigated this more structural deficit by requesting a reallocation of funds to the Schools of Democracy programme currently implemented with funds from the Netherlands Embassy. The Ministry recently approved this reallocation.

The level of expenditure in Colombia for DFS was 99% depleted. However activities that were on hold in 2016 took place in 2017. In addition to this, other activities (Democracy Lab and exploratory missions for the upcoming democracy schools) were implemented. This explains the slight overexpenditure for 2017.

Programme halted in 2016.

Due to the political situation in Tunisia and the cancellation of the municipal elections, some of the activities planned for 2017 were on hold due to the fact that political parties were not able to propose fixed working groups for these activities. This explains the 25% underexpenditure.

The programme saw slight overexpenditure due to additional staff budget required extend programme activities in Ukraine.

No programme activities deployed for Israel/Palestinian territories and Kurdistan after 2016 scoping missions.

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1. Dialogue for Stability country programmes						
1.6a Jordan		2017	2017			
	objective 1 (system)	€ 23.500	€ -			
	objective 2 (actor)	€ 125.029	€ 107.905			
	objective 3 (culture)	€ 11.521	€ -			
	objective 4 (gender equality & inclusion)	€ -	€ -			
	Programme monitoring	€ 8.000	€ 18.294			
	Capacity building for PM&E	€ 6.000	€ -			
	Local Office Costs Partner/Country Office	€ 6.300	€ 49.462			
	Total country budget	€ 180.350	€ 175.660			
	Direct Staff Costs NIMD	€ 80.000	€ 48.755			
	Total budget	€ 260.350	€ 224.415	€ -35.935	-14%	
1.6b Lebanon		2017	2017			
	objective 1 (system)	€ 23.500				
	objective 2 (actor)	€ 125.029				
	objective 3 (culture)	€ 11.521				
	objective 4 (gender equality & inclusion)	€ -				
	Programme monitoring	€ 8.000	€ 7.713			
	Capacity building for PM&E	€ 6.000				
	Local Office Costs Partner/Country Office	€ 6.300				
	Total country budget	€ 180.350	€ 7.713			
	Direct Staff Costs NIMD	€ 80.000	€ 12.217			
	Total budget	€ 260.350	€ 19.930	€ -240.420	-92%	
1.7 Enhanced knowledge and skills base for Fragile settings		2017	2017			
	Expertise, skills and tools for Fragile and conflict affected settings	€ 354.800	€ 305.468			
	Peer learning and exchange for Fragile and conflict affected settings	€ 211.200	€ 181.835			
		€ 566.000	€ 487.303	€ -78.697	-14%	
Total budget DfS country programmes		€ 2.113.785	€ 1.577.488	€ -536.297	-25%	
2. Knowledge & Innovation		2017	2017			
	Subtotal Knowledge	€ 223.280	€ 292.044	€ 68.764	31%	
	Applied knowledge & Methodology development	€ 122.080	€ 159.677			
	Peer learning & exchange	€ 101.200	€ 132.367			
	Subtotal Innovation	€ 180.000	€ 153.972	€ -26.028	-14%	
	Total budget Knowledge & Innovation	403.280	446.016	€ 42.736	11%	
II - Organisational Development						
3. Fundraising & Positioning		2017	2017			
	Internal fundraising capacity	€ 82.400	€ 95.646			
	Positioning	€ 120.000	€ 139.290			
	Total budget	€ 202.400	€ 234.935	€ 32.535	16%	
4. Planning, Monitoring & Evaluation		2017	2017			
	Internal PM&E capacity	€ 41.200	€ 16.353			
	Capacity building country PME	€ 100.000	€ 39.693			
	IATI implementation	€ 25.000	€ 9.923			
	Total budget	€ 166.200	€ 65.970	€ -100.230	-60%	
Total budget Institutional Development		€ 368.600	€ 300.905	€ -67.695	-18%	
III - Programme overhead		2017	2017			
	Overhead & office running cost (12%)	€ 360.000	€ 297.059	€ 62.941		
	Audit	€ 20.000	€ 14.442	€ 20.000		
Total DfS Budget		€ 3.265.665	€ 2.635.910	€ -629.755	-19%	

Direct staff costs were lower than foreseen because these were partly covered by NIMD's new EU-funded project in Jordan.

During 2017 NIMD staff continued to monitor political developments in Lebanon while consulting with the Ministry on the possibilities of starting a programme in Lebanon. Pending a formal decision from the Ministry, no programme expenditure apart from monitoring and direct staff costs.

The underexpenditure was mainly caused by reallocations to the development of a PEA approach under the budget line Knowledge & Innovation.

NIMD invested significantly in 2017 in the new Political Economy Analysis Approach.

One democracy lab pilot planned in Benin/Mali was postponed to 2018

The extra expenditure is a reflection of the investments in new financing opportunities, especially with the EU.

Underexpenditure was mainly due to limited internal PM&E staff capacity due to prolonged sickleave at HQ and the fact that funds available to spend on PM&E capacities at country level were not fully mobilised.