

Actuals 2018 DfS NIMD

I -	Programmes	Original Budget	Updated Budget	Actuals		Notes
		2018				
1.	Dialogue for Stability country programmes					
1.1	Burundi					
	Objective 1 (System)	€ 43.804	€ 60.937	€ 29.303		52%
	Objective 2 (Actor)	€ 67.349	€ 88.675	€ 16.213		82%
	Objective 3 (Culture)	€ 47.933	€ 31.586	€ 167.326		-430%
	Objective 4 (Gender equality & Inclusion)	€ 17.735	€ 18.787	€ 1.326		93%
	Programme monitoring	€ 16.937	€ 16.937	€ 20.318		-20%
	Capacity building for PM&E	€ 19.000	€ 19.000	€ 12.373		35%
	Local Office Costs Partner/Country Office	€ 42.750	€ 19.587	€ 24.246		-24%
	Total country budget	€ 255.508	€ 255.508	€ 271.104	€ -15.596	-6%
	Direct Staff Costs NIMD	€ 46.080	€ 46.080	€ 64.718		-40%
	Total Budget	€ 301.588	€ 301.588	€ 335.822	€ -34.234	-11%
1.2	Colombia					
	Objective 1 (System)	To be decided	€ 44.538	€ 35.109		21%
	Objective 2 (Actor)		€ 32.773	€ 29.656		10%
	Objective 3 (Culture)		€ 54.369	€ 33.341		39%
	Objective 4 (Gender equality & Inclusion)		€ 32.773	€ 31.179		5%
	Programme monitoring		€ 19.200	€ 7.733		60%
	Capacity building for PM&E		€ 24.839	€ 16.507		34%
	Local Office Costs Partner/Country Office		€ 30.432	€ 16.215		47%
	Total country budget	€ 219.000	€ 238.925	€ 169.739	€ 69.186	29%
	Direct Staff Costs NIMD	€ 38.720	€ 38.720	€ 36.627		5%
	Total Budget	€ 257.720	€ 277.645	€ 206.366	€ 71.279	26%
1.3	South Sudan					
	conference					
	peer exchange					
	Programme monitoring					
	Capacity building for PM&E					
	Total country budget	€ 58.000	€ -	€ -	€ -	0%
	Direct Staff Costs NIMD	€ 23.280				
	Total Budget	€ 81.280	€ -	€ -	€ -	0%
1.4	Tunisia					
	Objective 1 (System)	€ 24.823	€ 74.205	€ 22.708		69%
	Objective 2 (Actor)	€ 79.888	€ 118.942	€ 156.936		-32%
	Objective 3 (Culture)	€ 42.501	€ 13.405	€ 12.086		10%
	Objective 4 (Gender equality & Inclusion)	€ -	€ 11.261	€ 10.688		5%
	Programme monitoring	€ 14.557	€ 14.557	€ 2.791		81%
	Capacity building for PM&E	€ 19.000	€ 8.969	€ 10.507		-17%
	Local Office Costs Partner/Country Office	€ 38.230	€ 14.043	€ 14.993		-7%
	Total country budget	€ 219.000	€ 255.381	€ 230.710	€ 24.672	10%
	Direct Staff Costs NIMD	€ 30.880	€ 30.880	€ 60.264		-95%
	Total Budget	€ 249.880	€ 286.261	€ 290.974	€ -4.712	-2%
1.5	Ukraine					
	Objective 1 (System)	To be decided	€ 19.099	€ 31.376		-64%
	Objective 2 (Actor)		€ 15.915	€ 9.337		41%
	Objective 3 (Culture)		€ 105.042	€ 106.707		-2%
	Objective 4 (Gender equality & Inclusion)		€ 12.732	€ 15.087		-18%
	Programme monitoring		€ 8.000	€ 3.369		58%
	Capacity building for PM&E		€ 19.000	€ -		100%
	Local Office Costs Partner/Country Office		€ 29.212	€ 36.797		-26%
	Total country budget	€ 169.000	€ 209.000	€ 202.672	€ 6.328	3%
	Direct Staff Costs NIMD	€ 23.280	€ 23.280	€ 29.212		-25%
	Total budget	€ 192.280	€ 232.280	€ 231.884	€ 396	0%
1.6	Explanatory countries					
	Israel/Palestinian territories					
	Jordan (1.6a)		€ 205.291	€ 33.849		84%
	Kurdistan					
	Lebanon (1.6c)		€ 142.950	€ -0		100%
	MENA-region (1.6b)		€ -	€ -		
	Total country budget	€ 305.000	€ 348.241	€ 33.849	€ 314.392	90%
	Direct staff	€ 77.440	€ 128.000	€ 57.973		
	Total Budget	€ 382.440	€ 476.241	€ 91.822	€ 384.419	81%

Overall there was a limited over expenditure in 2018 compared to the budget and planning. But not on all budget lines. Under System and Actor, several activities suffered from the non-participation of the CNDDFDD in NIMD's activities from the end of the first quarter, without which it was not possible to continue implementation of these activities. 2) Moreover, the inability of NIMD to work with the party of Rwasa, as well as the CNDDFDD, made for a lower expenditure 3) a general 3-month suspension of international activities in Burundi also affected the implementation of activities by NIMD and its local partner BLTP. The suspension of activities is resolved at the end of February 2019.

On the other hand, an extra investment in the democracy schools was done, as such proved lower risk in the current Burundian implementation context.

Overall in the Colombian Programme there has been an underspending of 26% compared to the budget. This can be seen on all levels. Due to the security risks in country some of the activities on Culture level could not take place which explain the higher under expenditure on this level. Also part of the monitoring missions have been included under the newly signed EU-contract and therefore show a saving on the programme monitoring budget line and Local Office costs.

Overall expenditure is in line with the budget. Even though some shifts can be seen on the budgetline level. On objective 1 (System) there has been an underspending, but the savings here were used to finance additional activities under objective 2 (Actor). On programme monitoring less expenses were registered. Part of these savings were used for additional direct staff costs for NIMD

In general the Ukraine Programme is on track and expenses are in line with budget. On objective level some changes can be seen. An underspending on actor level and overspending on system, culture and gender. Overall the biggest part of the expenses are, in line with expectations, linked to objective 3 Culture. In 2018 the budget for capacity building on PM&E has not been used.

See below, for an explanation on under expenditure

		Original Budget	Updated Budget	Actuals			Notes
		2018					
I -	Programmes						
1.6a	Jordan						
	Objective 1 (System)	€ 82.881	€ 82.881	€ 7.856			91%
	Objective 2 (Actor)	€ 82.452	€ 82.452	€ 7.815			91%
	Objective 3 (Culture)	€ 30.958	€ 30.958	€ 2.934			91%
	Objective 4 (Gender equality & Inclusion)	€ -	€ -	€ -			0%
	Programme monitoring	€ 9.000	€ 9.000	€ 14.975			-66%
	Capacity building for PM&E	€ -	€ -	€ -			0%
	Local Office Costs Partner/Country Office	€ -	€ -	€ 269			0%
	Total country budget	€ -	€ 205.291	€ 33.849	€ 171.442		84%
	Direct Staff Costs NIMD	€ 60.000	€ 60.000	€ 57.973			3%
	Total budget	€ -	€ 265.291	€ 91.822	€ 173.469		65%
1.6b	MENA-region						
	Objective 1 (System)						
	Objective 2 (Actor)						
	Objective 3 (Culture)						
	Objective 4 (Gender equality & Inclusion)						
	Programme monitoring						
	Capacity building for PM&E						
	Local Office Costs Partner/Country Office						
	Total country budget	€ -	€ -	€ -	€ -		0%
	Direct Staff Costs NIMD	€ -	€ -	€ -	€ -		0%
	Total budget	€ -	€ -	€ -	€ -		0%
1.6c	Lebanon						
	Objective 1 (System)	€ 20.233	€ 20.233				100%
	Objective 2 (Actor)	€ 45.087	€ 45.087				100%
	Objective 3 (Culture)	€ 67.630	€ 67.630				100%
	Objective 4 (Gender equality & Inclusion)	€ -	€ -				0%
	Programme monitoring	€ 5.000	€ 5.000				100%
	Capacity building for PM&E	€ -	€ -				0%
	Local Office Costs Partner/Country Office	€ 5.000	€ 5.000				100%
	Total country budget	€ -	€ 142.950	€ -0	€ 142.950		100%
	Direct Staff Costs NIMD	€ 68.000	€ 68.000	€ -			100%
	Total budget	€ -	€ 210.950	€ -0	€ 210.950		100%
1.7	Enhanced knowledge and skills base for Fragile settings						
	Expertise, skills and tools for Fragile and conflict affected settings	€ 280.000	€ 428.270	€ 388.876			9%
	Peer learning and exchange for Fragile and conflict affected settings	€ 160.000	€ 80.000	€ 72.641			9%
	Total budget	€ 440.000	€ 508.270	€ 461.518	€ 46.752		9%
1.8	City Deals						
	City Deals			€ 11.338			0%
				€ 11.338	€ -11.338		0%
	Total budget DFS country programmes	€ 1.905.188	€ 2.082.285	€ 1.629.724	€ 452.560		22%
2.	Knowledge & Innovation						
	Applied knowledge & Methodology development	€ 140.000	€ 185.818	€ 191.691			-3%
	Peer learning & exchange	€ 100.000	€ 95.000	€ 98.003			-3%
	Subtotal Knowledge	€ 240.000	€ 280.818	€ 289.694	€ -8.877		-3%
	Mapping and convening		€ 195.860	€ 191.078			
	Piloting						
	Subtotal Innovation	€ 170.000	€ 195.860	€ 191.078	€ 4.782		2%
	Total budget Knowledge & Innovation	410.000	476.677	480.773	€ -4.095		-1%
II -	Organisational Development						
3.	Fundraising & Positioning						
	Internal Fundraising capacity	€ 80.000	€ 80.000	€ 78.987			1%
	Positioning	€ 70.000	€ 90.000	€ 88.860			1%
	Total budget	€ 150.000	€ 170.000	€ 167.846	€ 2.154		1%
4.	Planning, Monitoring & Evaluation						
	Internal PME capacity	€ 40.000	€ 40.000	€ 48.986			-22%
	Final programme evaluation	€ -	€ 120.000	€ 97.265			19%
	Capacity building country PME	€ 100.000	€ 75.000	€ 61.711			18%
	IATI implementation	€ 25.000	€ 25.000	€ 3.277			87%
	Total budget	€ 165.000	€ 260.000	€ 211.239	€ 48.761		19%

Due to serious concerns about the poor financial management and weak financial system/ procedures of the implementing partner (Identity Centre) the relation was ended. This is the main reason for the under expenditure that is shown.

The NIMD team explored the opportunities to have a new partner to replace IC, however, there were limited options; either a partner with limited capacity or with a partner that is highly funded by many donors. Given that NIMD is planning to expand in the MENA region and establish a regional hub, NIMD opted for a direct implementation modality. Some of the scoping missions done for a regional programme have been included under the Jordan budget.

Officially the MENA-region is included in the budget of 2019, therefore scoping missions and time spent on this regional programme have been included under the Jordan Programme

As no activities took place in Lebanon, no expenses have been made

Expenditure is inline with budget

Startup of City Deals in 2018

Expenditure is inline with budget

Expenditure is inline with budget

Overall there is an under expenditure within PME. An extra investment in capacity within the office in The Hague has been made, which results in an overexpenditure in the internal PME-capacity. Both the MTR evaluation and the IATI implementation were below budget. Additional investment in Project Management Software will be done in 2019, as agreed with MFA.

		Original Budget	Updated Budget	Actuals			Notes
I -	Programmes	2018					
5.	Coordination						
	Internal Coordination capacity	€ -	€ 25.000	€ 21.952		12%	Coordination is a bit below budget, This due to the fact the coordinator left NIMD in September 2018 and replacement was not found immediately.
	Total budget	€ -	€ 25.000	€ 21.952		12%	
	Total budget Institutional Development	€ 315.000	€ 455.000	€ 401.038	€ 53.962	12%	
III -	Programme overhead						
	Overhead & office running cost (12,78%)	€ 340.000	€ 387.740	€ 323.536		17%	Due to general underspending in 2018, the overhead (which is calculated based on a percentage of the direct costs) also is lower.
	Audit	€ 20.000	€ 20.000	€ 20.045		0%	
		€ 360.000	€ 407.740	€ 343.581	€ 64.159	16%	
	Total DfS	€ 2.990.188	€ 3.421.702	€ 2.855.115	€ 566.587	17%	

Balance as of 01 January 2018	€ 1.293.848
Installments received in 2018	€ 3.000.000
Received interest	€ 130
Spent in 2018	€ 2.855.115
Balance as of 31 December 2018	€ 1.438.862

